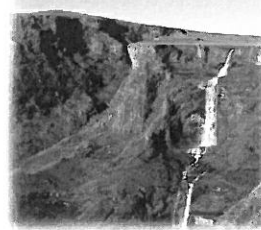




**UTHUKELA**  
UMKHANDLU WESIFUNDA  
DISTRIKSMUNISIPALITEIT  
DISTRICT MUNICIPALITY



# **SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2020/2021**



**UTHUKELA**  
UMKHANDLU WESIFUNDA  
DISTRIKSMUNISIPALITEIT  
DISTRICT MUNICIPALITY

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## FOREWORD BY HIS WORSHIP THE MAYOR

The purpose of this document is to present UThukela District Municipality Service Delivery and Budget Implementation Plan (SDBIP) for 2020/2021 financial year. The Municipal Finance Management Act (Act 56 of 2003) requires a municipality to develop, implement and monitor the SDBIP.

The SDBIP is a management plan for implanting the IDP through the approved budget, it's a detailed one year plan of a municipality that gives effect to the IDP and the budget of the municipality. It is a commitment document for UThukela District Municipality to meet specific service delivery and budget spending targets.

The targets contained in this document will specify how UThukela District Municipality will implement the objectives set out in the IDP.

In a nutshell the SDBIP will assist the executive, council and the community in their respective oversight responsibility since it serves as an implementation and monitoring tool.

**Cllr AS Mazibuko**

*His Worship the Mayor*

### *SUBMISSION TO THE EXECUTIVE MAYOR*

The top layer service delivery budget implementation plan, indicating how the budget and the strategic objectives of the Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budget and Reporting Regulation for the necessary approval.

**BH Khoza**

*Acting Municipal Manager*

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

### *SECTION 53(1) (C) (II) – APPROVAL BY THE EXECUTIVE MAYOR*

The top layer service delivery budget implementation plan is herewith approved in terms of Section 53(1) (c) (ii) of the Municipal Finance Management Act (MFMA), MFMA.

**Cllr AS Mazibuko**

*His Worship Mayor*

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

## 1. PURPOSE

The purpose of this Service Delivery and Budget Implementation Plan (SDBIP) is to provide a management implementation and monitoring tool that will assist the Mayor, Councilors, Municipal Manager, and Senior Managers, stakeholders and the community in monitoring service delivery. It will ensure that appropriate information is available to monitor:

- The execution of the budget;
- The performance of managers; and
- The performance of the municipality as a whole.

The document further provides for the annual submission of the SDBIP to Council, as required in terms of the Municipal Finance Management Act (MFMA).

This plan complements and should be read together with, the 2020/21 to 2022/23 multi-year budget and the 2020/21 Integrated Development Plan (IDP). It also takes into account other sector plans, including:

- Water Services Development Plan (WSDP)
- Spatial Development Framework (SDF)
- District Local Economic Development (LED) Strategy
- Agriculture Development Plan
- Tourism Master Plan
- District Growth and Development Plan (DGDP)
- Disaster Management Plan
- Integrated Environmental Programme
- Human Settlement Strategy (HSS)
- Strategic Environmental Assessment (SEA)



## 2. INTRODUCTION

The SDBIP is a contract between the Administration, Council and Community where the goals and objectives as set out by the council are quantified and can be implemented by the administration of the municipality. Municipal Managers are encouraged to develop the SDBIP concept further so that it is meaningful and useful to managers.

Whilst the budget sets yearly service delivery and budget targets (revenue and expenditure per vote), it is imperative that in-year mechanisms are able to measure performance and progress on a continuous basis. Hence, the end-of-year targets must be based on quarterly and monthly targets, and the Municipal manager must ensure that the budget is built around quarterly and monthly information. Being a start-of-year planning and target tool, the SDBIP gives meaning to both in-year reporting in terms of section 71 (monthly reporting), section 72 (mid-year report) and end-of-year annual reports.

The SDBIP is essentially the management and implementation tool which sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services and the inputs and financial resources to be used. The SDBIP indicates the responsibilities and outputs for each of the senior managers in the top management team, the inputs to be used, and the time deadlines for each output. The SDBIP will therefore determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP should also provide all expenditure information (for capital projects and services) per municipal ward, so that each output can be broken down per ward, where this is possible, to support ward Councilors in service delivery information.

The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible and enables the Council to monitor the performance of the municipality against quarterly targets on service delivery.

Being a management and implementation plan (and not a policy proposal), the SDBIP is not required to be approved by the council. It is however tabled before council and made public for information and for the purpose of monitoring. The SDBIP should be seen as a dynamic document that may (at lower layers of the plan) be continually revised by the municipal manager and other top managers, as actual performance after each month or quarter is taken into account. However, the top-layer of the SDBIP and its targets cannot be revised without notifying the council, and if there is to be changes in service delivery targets and performance indicators, this must be with the approval of the council, following approval of

an adjustments budget (section 54(1) (c) of MFMA). This Council approval is necessary to ensure that the Executive Mayor or Municipal Manager do not revise service delivery targets downwards in the event where there is poor performance.

3. VISION, MISSION & CORE VALUES



#### 4. LEGISLATIVE FRAMEWORK

In terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act, Act No 53 of 2003, the Service Delivery Budget and Implementation Plan is defined as a detailed plan approved by the Mayor of a Municipality for implementing the Municipality's delivery of municipal services and its annual budget, and must indicate the following:

- (a) Projections for each month of –
  - (i) Revenue to be collected, by source; and
  - (ii) Operational and capital expenditure, by vote.
- (b) Service delivery targets and performance indicators for each quarter, and
- (c) Any other matters prescribed.

According to Section 53(c) (ii) of the Municipal Finance Management Act, the Mayor is expected to approve the Service Delivery Budget Implementation Plan within 28 days after the approval of the budget. In addition, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the Service Delivery Budget Implementation Plan are made public within 14 days after their approval.

In terms of the provisions of the MFMA the processes for the submission, approval, implementation and revision of the Service Delivery and Budget Implementation Plan (SDBIP) are as follows:

ACTION	LEGISLATION
Municipal Manager submit draft SDBIP to the Mayor within 14 days after the approval of the Budget Section	Section 69 (3) (a)
Mayor to take all reasonable steps to ensure that the Mayor approves the SDBIP within 28 days after the approval of the budget	53 (1) (c) (ii)
Mayor to take all reasonable steps to ensure that the annual performance agreements of the Municipal Manger and all Senior Managers are linked to the SDBIP and Performance Objectives of approved budget.	Section 53 (1) (c) (iii)
Mayor must ensure that the SDBIP be made public within 14 days after the approval of the SDBIP	Section 53 (3) (a)
Mayor must ensure that the Performance Agreements of the Municipal Manager and Senior Managers are made public within 14 days after the approval of the SDBIP and copies submitted to council and MEC for Local Government in the Province	Section 53 (3) (b)
Municipal Manager to implement the Budget and to adjust expenditure if revenue is not in accordance with the Budget of the SDBIP	Section 69 (1) (a)
The Municipal Manager to report within 10 working days of the end of each month to the Mayor an explanation of any material variance from the SDBIP	Section 71 (1) (g) (ii)
The Municipal Manager, by 25 January, to assess the performance of the municipality for the first half of the year taking into account the service delivery targets and performance indicators set in	Section 72

the SDBIP and submit a report on it to the mayor,  
the National Treasury and the Provincial Treasury.

The report must include recommendations as to  
whether an adjustment budget is necessary, and is  
necessary, recommendations of revised projections  
of income and expenditure.

The Mayor must, upon receiving the reports listed inSection 54

section 71 and 72, check whether the budget is  
implemented in accordance with the SDBIP and  
make revisions with council's approval for an  
adjustment budget and changes to the performance  
indicators in the budget and SDBIP, issue  
instructions to the Municipal Manager to ensure the  
Budget is implemented according to the SDBIP,  
submit the section 72 report to Council by 31  
January of each year and make any revision to the  
SDBIP public promptly.

## **5. SDBIP CYCLE**

### **Planning**

During this phase the SDBIP process plan is developed, to be tabled with the IDP process plan. SDBIP related processes eg. Workshop schedules, distribution of circulars and training workshops are also reviewed during this phase.

### **Strategizing**

During this phase the IDP is reviewed and subsequent SDBIP programs and projects for the next five years based on Local, Provincial and National issues. Previous year's performance and current economic and demographic trends etc.

### **Tabling**

SDBIP is tabled with the draft IDP and budget before Council. Consultation with the community and stakeholders of the IDP on the SDBIP is done through budget hearings and formal local, provincial and National inputs or responses are also considered in developing the final document

### **Adoption**

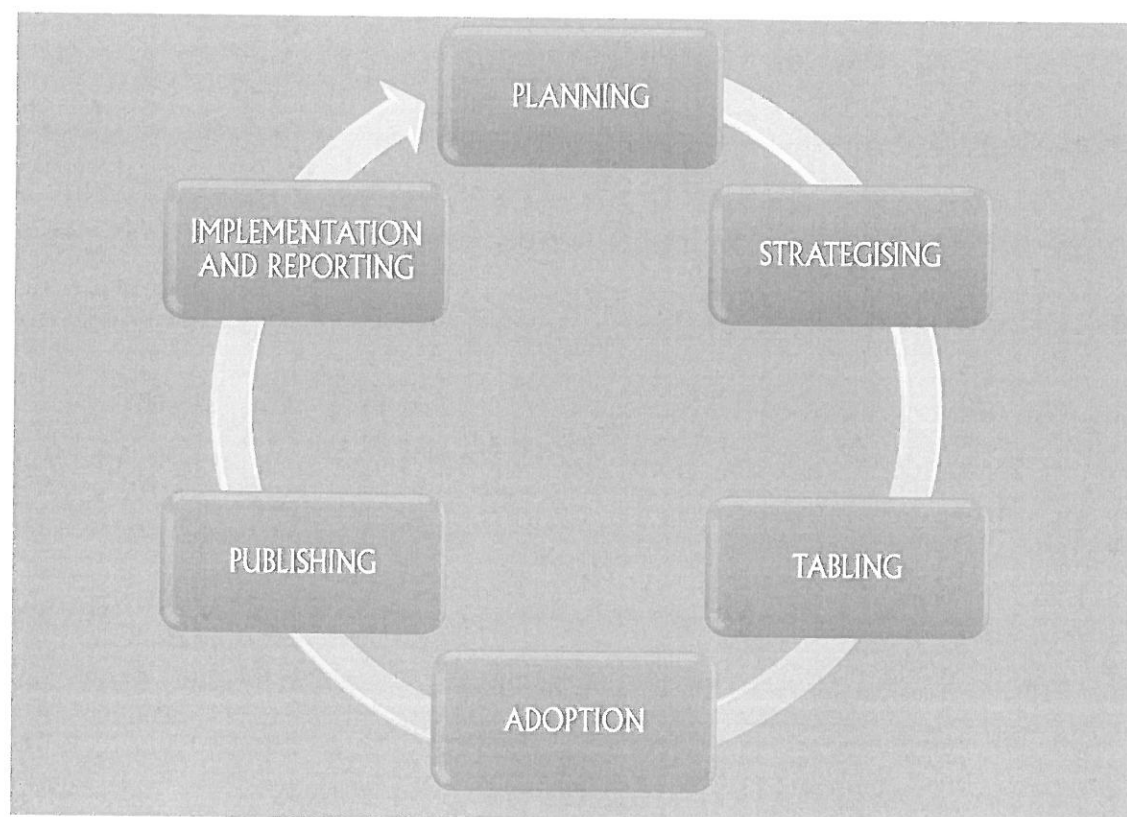
The Mayor approves the SDBIP no later than 28 days after the adoption of the Municipality's budget.

### **Publishing**

The adopted SDBIP is made public and is published in the Municipal website

### **Implementation, monitoring and reporting**

SDBIP projects are implemented and quarterly reporting takes place. Mid-year reporting is done to assess performance on the SDBIP, the document is amended, where applicable and adopted by Council.





## **6. COMPONENTS OF THE SDBIP**

- ✦ Monthly Projections of Revenue to be collected for each Source
- ✦ Monthly Projections of Expenditure and Revenue for each Vote
- ✦ Quarterly projections of Service Delivery Targets and Performance Indicators for each Vote
- ✦ Detailed Capital Budget Broken Down by Ward over 3 Years

### **Monthly Projections of Revenue to be collected for each Source**

The failure to collect revenue as budgeted will severely impact on UThukela District Municipality's ability to provide services to the community. The Municipality therefore has to institute measures to achieve its monthly revenue targets for each source. These measures will enable the Municipality to assess its cash flow on a monthly basis with a view to undertaking contingency plans should there be a cash flow shortage or alternatively invest surplus cash. Furthermore, the effectiveness of credit control policies and procedures can be monitored with appropriate action taken if considered necessary.

### **Monthly Projections of Expenditure and Revenue for each Vote**

The monthly projection of revenue and expenditure per vote relate to the cash paid and reconciles with the cash flow statement adopted with the budget. The focus under this component is a monthly projection per vote in addition to projections by source. When reviewing budget projections against actual, it is useful to consider revenue and expenditure per vote in order to gain a more complete picture of budget projections against actuals.

### **Quarterly Projections of Service Delivery Targets and Performance Indicators for each Vote**

This component of the SDBIP requires non-financial measurable performance objectives in the form of service delivery targets and other indicators of performance. The focus is on outputs rather than inputs. Service delivery targets relate to the level and standard of service being provided to the community and include the addressing of backlogs in basic services. The approach encouraged by National Treasury's MFMA Circular No. 13 is the utilization of scorecards to monitor service delivery.

### **Detailed Capital Budget over Three Years**

Information detailing infrastructural projects containing project description and anticipated capital costs over the three-year period. The procurement process is an important component to ensure effective and timely infrastructure / capital service delivery

## 7. MONTHLY PROJECTIONS OF REVENUE AND EXPENDITURE

### 7.1 REVENUE

The revenue by source, broken down in projected revenue by month, is included below:

DC23 Uthukela - Table A1 Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Financial Performance</b>										
Property rates	-	-	-	-	-	-	-	-	-	-
Service charges	155,478	165,775	221,150	262,991	262,027	262,027	262,027	283,251	296,281	309,910
Investment revenue	7,189	4,192	7,090	6,283	5,640	5,640	5,640	6,097	6,378	6,671
Transfers recognised - operational	347,535	368,613	406,171	449,659	459,031	459,031	459,031	499,450	514,234	551,419
Other own revenue	50,780	59,574	72,656	70,716	89,918	89,918	89,918	95,249	99,630	104,213
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>560,981</b>	<b>598,154</b>	<b>707,068</b>	<b>789,649</b>	<b>816,616</b>	<b>816,616</b>	<b>816,616</b>	<b>884,047</b>	<b>916,523</b>	<b>972,213</b>
Employee costs	218,667	253,203	292,794	291,842	296,435	296,435	296,435	312,771	327,158	342,208
Remuneration of councillors	5,483	6,547	6,486	7,956	6,342	6,342	6,342	6,372	6,665	6,971
Depreciation & asset impairment	62,577	68,222	73,134	58,644	58,644	58,644	58,644	61,048	63,857	66,794
Finance charges	2,555	2,789	4,925	-	-	-	-	-	-	-
Materials and bulk purchases	42,675	33,493	54,629	13,159	144,441	144,441	144,439	152,152	158,372	165,657
Transfers and grants	-	-	1,608	-	-	-	-	-	-	-
Other expenditure	449,347	328,674	349,933	303,741	314,288	314,288	314,288	351,704	347,254	363,029
<b>Total Expenditure</b>	<b>781,304</b>	<b>692,928</b>	<b>783,509</b>	<b>675,342</b>	<b>820,149</b>	<b>820,149</b>	<b>820,148</b>	<b>884,047</b>	<b>903,306</b>	<b>944,659</b>
<b>Surplus(Deficit)</b>	<b>(220,322)</b>	<b>(94,774)</b>	<b>(76,441)</b>	<b>114,308</b>	<b>(3,534)</b>	<b>(3,534)</b>	<b>(3,532)</b>	<b>-</b>	<b>13,217</b>	<b>27,554</b>

The projected monthly revenue by vote follows:

DC23 Uthukela - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Revenue by Vote	1									
105 - MUNICIPAL MANAGER		55,419	7,787	62,083	67,286	67,286	67,286	72,630	78,329	84,069
200 - CORPORATE SERVICES		-	-	-	-	964	964	500	523	547
300 - BUDGET AND TREASURY		288,037	373,978	354,974	707,071	398,804	398,804	427,643	461,513	494,335
405 - SOCIAL SERVICES(PLANNING&ECONOMIC DEV)		536	-	3,511	550	6,403	6,403	1,500	-	-
408 - WSA& HEALTH SERVICES		-	-	5,934	53	-	-	745	-	-
500 - WATER, SANITATION AND TECHNICAL SERVICES		491,074	517,349	622,667	311,627	657,096	657,096	670,588	765,456	830,545
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	835,066	899,113	1,049,169	1,086,586	1,130,553	1,130,553	1,173,606	1,305,822	1,409,496

The projected monthly revenue in terms of standard classifications follows:

DC23 Uthukela - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>	<b>1</b>									
<b>Revenue - Functional</b>										
<i>Governance and administration</i>		343,456	381,765	417,057	774,357	472,177	472,177	500,773	540,365	578,951
Executive and council		55,419	7,787	62,083	67,286	67,286	67,286	72,630	78,329	84,069
Finance and administration		288,037	373,978	354,974	707,071	404,891	404,891	428,143	462,036	494,882
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		-	-	5,934	53	-	-	745	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	5,934	53	-	-	745	-	-
<i>Economic and environmental services</i>		536	-	3,511	550	6,403	6,403	1,500	-	-
Planning and development		536	-	3,511	550	6,403	6,403	1,500	-	-
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		488,053	513,879	622,667	311,627	651,973	651,973	670,588	765,456	830,545
Energy sources		-	-	-	-	-	-	-	-	-
Water management		473,747	498,540	595,267	311,627	651,973	651,973	670,588	765,456	830,545
Waste water management		14,306	15,339	27,401	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	3,021	3,470	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>	<b>2</b>	<b>835,066</b>	<b>899,113</b>	<b>1,049,169</b>	<b>1,086,586</b>	<b>1,130,553</b>	<b>1,130,553</b>	<b>1,173,606</b>	<b>1,305,822</b>	<b>1,409,496</b>

## 7.2 EXPENDITURE

The monthly projections for operational expenditure by type follows:

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>	1										
<b>Expenditure By Type</b>											
Employee related costs	2	218,667	253,203	292,794	291,842	296,435	296,435	296,435	312,771	327,158	342,208
Remuneration of councillors		5,483	6,547	6,486	7,956	6,342	6,342	6,342	6,372	6,665	6,971
Debt impairment	3	137,946	128,481	142,857	168,789	168,789	168,789	168,789	175,709	183,792	192,246
Depreciation & asset impairment	2	62,577	68,222	73,134	58,644	58,644	58,644	58,644	61,048	63,857	66,794
Finance charges		2,555	2,789	4,925							
Bulk purchases	2	8,439	3,440	46,174	4,208	130,953	130,953	130,953	136,846	143,141	149,725
Other materials	8	34,235	30,054	8,456	8,951	13,488	13,488	13,486	15,307	15,231	15,932
Contracted services		120,136	88,701	87,095	59,926	68,027	68,027	68,027	83,906	68,312	71,485
Transfers and subsidies		-	-	1,608	-	-	-	-	-	-	-
Other expenditure	4, 5	186,060	107,608	119,038	75,026	77,472	77,472	77,472	92,089	95,150	99,297
Losses		5,205	3,884	943							
<b>Total Expenditure</b>		<b>781,304</b>	<b>692,928</b>	<b>783,509</b>	<b>675,342</b>	<b>820,149</b>	<b>820,149</b>	<b>820,148</b>	<b>884,047</b>	<b>903,306</b>	<b>944,659</b>
<b>Surplus/(Deficit)</b>		<b>(220,322)</b>	<b>(94,774)</b>	<b>(76,441)</b>	<b>114,308</b>	<b>(3,534)</b>	<b>(3,534)</b>	<b>(3,532)</b>	<b>-</b>	<b>13,217</b>	<b>27,554</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		274,085	300,959	342,101	296,937	313,937	313,937	313,937	289,559	389,299	437,283

The monthly projections for operational expenditure by vote is included below:

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>										
<b>Expenditure by Vote to be appropriated</b>	1									
105 - MUNICIPAL MANAGER		56,079	52,289	48,274	56,978	61,995	61,995	65,113	68,108	71,241
200 - CORPORATE SERVICES		53,112	63,094	59,071	43,073	47,660	47,660	56,345	58,937	61,648
300 - BUDGET AND TREASURY		344,927	120,023	176,560	279,758	279,009	279,009	288,844	302,130	316,028
405 - SOCIAL SERVICES (PLANNING & ECONOMIC DEV)		23,767	23,711	26,183	22,995	30,407	30,407	33,713	37,979	39,726
408 - WSA & HEALTH SERVICES		21,201	27,941	22,573	24,597	24,115	24,115	28,427	28,956	30,288
500 - WATER, SANITATION AND TECHNICAL SERVICES		282,217	405,871	450,848	247,941	376,964	376,964	411,606	407,196	425,728
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	<b>781,304</b>	<b>692,928</b>	<b>783,509</b>	<b>675,342</b>	<b>820,149</b>	<b>820,149</b>	<b>884,047</b>	<b>903,306</b>	<b>944,659</b>
<b>Surplus/(Deficit) for the year</b>	2	<b>53,763</b>	<b>206,185</b>	<b>265,660</b>	<b>411,245</b>	<b>310,403</b>	<b>310,403</b>	<b>289,559</b>	<b>402,516</b>	<b>464,837</b>

The projected monthly expenditure in terms of standard classifications follows:

Functional Classification Description R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Expenditure - Functional</b>										
<i><b>Governance and administration</b></i>		454,118	235,405	283,905	379,809	388,664	388,664	410,302	429,175	448,917
Executive and council		56,079	52,289	48,274	56,978	61,995	61,995	65,113	68,108	71,241
Finance and administration		398,039	183,117	235,631	322,831	326,669	326,669	345,188	361,067	377,676
Internal audit		-	-	-	-	-	-	-	-	-
<i><b>Community and public safety</b></i>		21,201	27,941	22,573	24,597	24,115	24,115	28,427	28,956	30,288
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		21,201	27,941	22,573	24,597	24,115	24,115	28,427	28,956	30,288
<i><b>Economic and environmental services</b></i>		23,767	23,711	26,183	22,995	30,407	30,407	33,713	37,979	39,726
Planning and development		23,767	23,711	26,183	22,995	30,407	30,407	33,713	37,979	39,726
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i><b>Trading services</b></i>		282,218	405,871	450,848	247,941	376,964	376,964	411,606	407,196	425,728
Energy sources		-	-	-	-	-	-	-	-	-
Water management		282,218	405,871	450,848	247,941	376,964	376,964	411,606	407,196	425,728
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i><b>Other</b></i>	4	-	-	-	-	-	-	-	-	-
<b>Total Expenditure - Functional</b>	3	781,304	692,928	783,509	675,342	820,149	820,149	884,047	903,306	944,659
<b>Surplus(Deficit) for the year</b>		53,763	206,185	265,660	411,245	310,403	310,403	289,559	402,516	464,837

8. MONTHLY PROJECTIONS OF CAPITAL EXPENDITURE FOR EACH VOTE

The monthly projections in terms of standard classification for capital expenditure follow:

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
105 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
200 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
300 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-
405 - SOCIAL SERVICES(PLANNING&ECONOMIC DEV)		-	-	-	-	-	-	-	-	-	-
408 - WSA& HEALTH SERVICES		-	-	-	-	-	-	-	-	-	-
500 - WATER, SANITATION AND TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
105 - MUNICIPAL MANAGER		414	-	-	-	-	-	-	-	-	-
200 - CORPORATE SERVICES		310	10,353	-	-	-	-	-	-	-	-
300 - BUDGET AND TREASURY		240	-	-	-	-	-	-	-	-	-
405 - SOCIAL SERVICES(PLANNING&ECONOMIC DEV)		38	-	-	-	2,000	2,000	2,000	-	-	-
408 - WSA& HEALTH SERVICES		10	-	-	-	-	-	-	-	-	-
500 - WATER, SANITATION AND TECHNICAL SERVICES		192,053	230,686	244,683	296,937	311,937	311,937	311,937	289,559	389,299	437,283
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		193,065	241,039	244,683	296,937	313,937	313,937	313,937	289,559	389,299	437,283
Total Capital Expenditure - Vote		193,065	241,039	244,683	296,937	313,937	313,937	313,937	289,559	389,299	437,283
Capital Expenditure - Functional											
Governance and administration		964	10,353	-	-	-	-	-	-	-	-
Executive and council		414	-	-	-	-	-	-	-	-	-
Finance and administration		550	10,353	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		10	-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		10	-	-	-	-	-	-	-	-	-
Economic and environmental services		38	-	-	-	2,000	2,000	2,000	-	-	-
Planning and development		38	-	-	-	2,000	2,000	2,000	-	-	-
Road transport		-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		192,053	230,686	244,683	296,937	311,937	311,937	311,937	289,559	389,299	437,283
Energy sources		-	-	-	-	-	-	-	-	-	-
Water management		192,053	230,686	244,683	296,937	311,937	311,937	311,937	289,559	389,299	437,283
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	193,066	241,039	244,683	296,937	313,937	313,937	313,937	289,559	389,299	437,283
Funded by:											
National Government		192,372	222,407	244,683	296,937	296,937	296,937	296,937	289,559	389,299	437,283
Provincial Government		-	-	-	-	17,000	17,000	17,000	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial / Departmental / Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	192,372	222,407	244,683	296,937	313,937	313,937	313,937	289,559	389,299	437,283
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		694	18,632	-	-	-	-	-	-	-	-
Total Capital Funding	7	193,066	241,039	244,683	296,937	313,937	313,937	313,937	289,559	389,299	437,283



## 9. CASH FLOWS

The monthly projected cash flow (reconciliation between cash receipts by source and cash payments by type) is indicated below. The SDBIP information on revenue and expenditure will be monitored and reported on monthly basis in terms of section 7I of the MFMA.

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>											
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Property rates											
Service charges		81,362	104,940	133,735	105,737	117,912	117,912	117,912	169,951	177,768	185,946
Other revenue		1,727	3,751	10,512	3,708	26,382	26,382	26,382	26,575	27,798	29,076
Transfers and Subsidies - Operational	1	347,535	315,745	406,171	449,659	448,951	448,951	448,951	481,218	514,234	551,419
Transfers and Subsidies - Capital	1	327,640	347,339	342,101	296,937	313,937	313,937	313,937	307,046	389,299	437,283
Interest		7,189	4,192	7,090	6,283	5,640	5,640	5,640	6,097	6,378	6,671
Dividends											
<b>Payments</b>											
Suppliers and employees		(535,859)	(494,125)	(612,107)	(447,909)	(610,149)	(610,149)	(610,149)	(709,057)	(662,142)	(692,402)
Finance charges		(2,555)	(2,789)	(4,925)							
Transfers and Grants	1										
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>227,040</b>	<b>279,053</b>	<b>282,578</b>	<b>414,415</b>	<b>302,673</b>	<b>302,673</b>	<b>302,673</b>	<b>281,830</b>	<b>453,334</b>	<b>517,993</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE											
Decrease (increase) in non-current receivables			14,768								
Decrease (increase) in non-current investments											
<b>Payments</b>											
Capital assets		(259,209)	(295,237)	(244,683)	(296,937)	(313,937)	(313,937)	(313,937)	(307,046)	(389,299)	(437,283)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(259,209)</b>	<b>(280,469)</b>	<b>(244,683)</b>	<b>(296,937)</b>	<b>(313,937)</b>	<b>(313,937)</b>	<b>(313,937)</b>	<b>(307,046)</b>	<b>(389,299)</b>	<b>(437,283)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans											
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits		1,696	1,454		1,541	1,693	1,693	1,693	1,769	1,850	1,936
<b>Payments</b>											
Repayment of borrowing		(245)	(25)								
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>1,451</b>	<b>1,428</b>	<b>-</b>	<b>1,541</b>	<b>1,693</b>	<b>1,693</b>	<b>1,693</b>	<b>1,769</b>	<b>1,850</b>	<b>1,936</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>		<b>(30,718)</b>	<b>13</b>	<b>37,895</b>	<b>119,019</b>	<b>(9,571)</b>	<b>(9,571)</b>	<b>(9,571)</b>	<b>(23,447)</b>	<b>65,886</b>	<b>82,646</b>
Cash/cash equivalents at the year begin:	2	36,715	5,998	6,011	26,783	43,906	43,906	43,906	34,335	10,888	76,773
Cash/cash equivalents at the year end:	2	5,998	6,011	43,906	145,803	34,335	34,335	34,335	10,888	76,773	159,419

### References

1. Local/District municipalities to include transfers from/to District/Local Municipalities

2. Cash equivalents includes investments with maturities of 3 months or less

3. The MTREF is populated directly from SA30.

Total receipts	765,454	790,735	899,610	862,324	912,822	912,822	912,822	990,887	1,115,477	1,210,395
Total payments	(797,622)	(792,151)	(861,715)	(744,846)	(924,086)	(924,086)	(924,086)	(1,016,103)	(1,051,441)	(1,129,685)
	(32,169)	(1,415)	37,895	117,478	(11,264)	(11,264)	(11,264)	(25,216)	64,035	80,710
Borrowings & investments & c.deposits	1,696	1,454	-	1,541	1,693	1,693	1,693	1,769	1,850	1,936
Repayment of borrowing	(245)	(25)	-	-	-	-	-	-	-	-
	(30,718)	13	37,895	119,019	(9,571)	(9,571)	(9,571)	(23,447)	65,886	82,646
	-	-	-	-	-	-	-	-	-	-

## 10. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS 2020/2021

The quarterly targets and quarterly projections of expenditure schedule is attached as **annexure A** to the SDBIP

TOP LEVEL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP): ORGANISATIONAL SCORECARD																		
NAME OF MUNICIPALITY: UTHUKELA DISTRICT MUNICIPALITY																		
IDP / SDBIP NO.	OBJECTIVE	STRATEGIES	KPI No.	INDICATORS	Unit of Measure	Ward No.	ANNUAL TARGET	2019/2020	X	X	X	X	FINANCIAL YEAR ENDED: 30 JUNE 2021					
								Baseline	Q1	Q2	Q3	Q4	Reasons for Variances	Corrective Measures	Responsible Department	Budget	Portfolio of Evidence	
KPA 1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT																		
MTID01	Ensure the development of all human resources policies	Review and adoption of all human resources policies	1	Date of review of all human resources policies by Council by 31/05/2021	Date	n/a	Review and adoption of all human resources policies by Council by 31/05/2021	All human resources policies were reviewed and adopted by Council by 31/05/2020	n/a	n/a	n/a	Review and adoption of all human resources policies by Council by 31/05/2021			Corporate Services	OPEX	Council resolution and copies of all human resources policies	
MTID02	Ensure the implementation of Workplace Skills Plan	Spending on the implementation of Workplace Skills Plan	2	Percentage of budget spent on the implementation of Workplace Skills Plan by 30/06/2021	Percentage	n/a	100% of budget spent on the implementation of Workplace Skills Plan by 30/06/2021	60% of budget spent on the implementation of Workplace Skills Plan by 30/06/2021	25% of budget spent on the implementation of Workplace Skills Plan by 30/09/2020	50% of budget spent on the implementation of Workplace Skills Plan by 31/12/2020	75% of budget spent on the implementation of Workplace Skills Plan by 31/03/2021	100% of budget spent on the implementation of Workplace Skills Plan by 30/06/2021			Corporate Services	OPEX	Council Resolution and copy of the organisational structure	
MTID03	Improve employment equity in the workplace environment	Implementation of employment equity plan	3	Number of people from employment equity target groups employed in the three highest levels of management in compliance with approved equity plan by 30/06/2021	Number	n/a	Two (2) people from employment equity target groups employed in the three highest levels of management in compliance with approved equity plan by 30/06/2021	One (1) people from employment equity target groups employed in the three highest levels of management in compliance with approved equity plan by 30/06/2020	n/a	One (1) people from employment equity target groups employed in the three highest levels of management in compliance with approved equity plan 31/12/2020	n/a	One (1) people from employment equity target groups employed in the three highest levels of management in compliance with approved equity plan 30/06/2021			Corporate Services	OPEX	Employment Equity Plan and appointment letters	
MTID04	Restructuring of the municipality	Review the organisational structure	4	Date of review of the organogram by Council by 31/05/2021	Date	n/a	Review of the organogram by Council by 31/05/2021	Organogram reviewed by Council by 31/05/2020	n/a	n/a	n/a	Review of the organogram by Council by 31/05/2021			Corporate Services	OPEX	Council resolution and copies of the organogram	
MTID05	Ensure effective communications with internal and external stakeholders	Review and adoption of Communication Strategy	5	Date of review and adoption of communication strategy by Council by 30/06/2021	Date	n/a	Review and adoption of communication strategy by Council by 30/06/2021	Communication strategy reviewed and adopted by Council by 30/06/2020	n/a	n/a	n/a	Review and adoption of communication strategy by Council by 30/06/2021			Office of the MM	OPEX	Communication Strategy & Council Resolution	
MTID06	Ensure effective and functional performance management system	Review and adoption of performance management system	6	Date of review and adoption of performance management system by Council by 31/05/2021	Date	n/a	Review and adoption of performance management system by 31/05/2021	Performance management system reviewed and adopted by Council by 31/05/2021	n/a	n/a	n/a	Review and adoption of performance management system by 31/05/2021			Office of the MM	OPEX	Council resolution and performance management policy and procedural framework	
MTID06	Ensure regular reporting and compliance	Submission of Back to Basics reports to the Provincial Cogta quarterly	6	Number of Back to Basics reports submitted to Provincial Cogta by 30/06/2021	Number	n/a	Four (4) Back to Basics reports to Cogta by 30/06/2021	Four (4) Back to Basics reports to Cogta by 30/06/2020	One (1) Back to Basics report to Cogta by 30/09/2020	One (1) Back to Basics report to Cogta by 31/12/2020	One (1) Back to Basics report to Cogta by 31/03/2021	One (1) Back to Basics report to Cogta by 30/06/2021			Office of the MM	OPEX	B2B Report, Proof of submission	
KPA2: BASIC SERVICE DELIVERY																		
IDP / SDBIP NO.	OBJECTIVE	STRATEGIES	KPI No.	INDICATORS	Unit of Measure	Ward No.	ANNUAL TARGET	2019/2020	Q1	Q2	Q3	Q4	Reasons for Variances	Corrective Measures	Responsible Department	Budget	Portfolio of Evidence	
								Baseline										
BSD01	Ensure the eradication of water service backlogs in the district	Completion of new households connections	7	Number of new households with access to potable water by 30/06/2021	Number	Various	Six Hundred Eighty Nine (689) households provided with access to potable water by 30/06/2021	Seven Hundred and Seventy One (771) households provided with access to potable water by 30/06/2020	n/a	n/a	Three Hundred and Forty (340) households provided with access to potable water by 31/03/2020	Three Hundred and Forty Nine (349) households provided with access to potable water by 30/06/2021			Water Sanitation & Technical Services Department	CAPEX	Dated and signed beneficiaries' listing and happy	
BSD02	Ensure provision of water infrastructure to community	Completion of bulk and reticulation infrastructure projects	8	Kilometres of bulk pipelines constructed by 30/06/2021	Kilometres	Various	17,45 kilometres of bulk pipelines constructed by 30/06/2021	New Indicator	3 kilometres of bulk pipelines constructed by 30/09/2020	9,6 kilometres of bulk pipelines constructed by 31/12/2020	13 kilometres of bulk pipelines constructed by 31/03/2021	17,45 kilometres of bulk pipelines constructed by 30/06/2021			Water Sanitation & Technical Services Department	CAPEX	Signed progress reports	
BSD03			9	Kilometres of reticulation pipelines constructed by 30/06/2021	Kilometres	Various	23 kilometres of reticulation pipelines constructed by 30/06/2021	New Indicator	8 kilometres of reticulation pipelines constructed by 30/09/2020	15 kilometres of reticulation pipelines constructed by 31/12/2020	18 kilometres of reticulation pipelines constructed by 31/03/2021	23 kilometres of reticulation pipelines constructed by 30/06/2021			Water Sanitation & Technical Services Department	CAPEX	Signed progress reports	
BSD04			10	Date of completion of planning and designs at Umshezi East Bulk Water Supply by 30/06/2021	Date		Completion of planning and designs at Umshezi East Bulk Water Supply by 30/06/2021	New Indicator	n/a	n/a	n/a	Completion of planning and designs at Umshezi East Bulk Water Supply by 30/06/2021			Water, Sanitation & Technical Services	R 3 000 000.00	Signed progress reports	
BSD05		Completion of water related infrastructure projects	11	Number of WTW upgraded in Ekuvukeni Regional Bulk Water Supply by 30/06/2021	Number		One (1) of WTW upgraded in Ekuvukeni Regional Bulk Water Supply by 30/06/2021	New Indicator	n/a	n/a	n/a	One (1) of WTW upgraded in Ekuvukeni Regional Bulk Water Supply by 30/06/2021			Water, Sanitation & Technical Services		Signed progress reports	
BSD06			12	Number of booster pump station refurbished in Ekuvukeni Regional Bulk Water Supply by 30/06/2021	Number		One (1) booster pump station refurbished in Ekuvukeni Regional Bulk Water Supply by 30/06/2021	New Indicator	n/a	n/a	n/a	One (1) booster pump station refurbished in Ekuvukeni Regional Bulk Water Supply by 30/06/2021			Water, Sanitation & Technical Services		Signed progress reports	
BSD07		Completion of under ground water projects	13	Number of springs protected in District Wide Underground Water Project by 30/06/2021	Number	Various	64 springs protected in District Wide Underground Water Project by 30/06/2021	New Indicator	10 springs protected in District Wide Underground Water Project by 30/09/2020	25 springs protected in District Wide Underground Water Project by 31/12/2020	50 springs protected in District Wide Underground Water Project by 31/03/2021	64 springs protected in District Wide Underground Water Project by 30/06/2021			Water, Sanitation & Technical Services		Signed progress reports	
BSD08			14	Number of new boreholes drilled and equipped by 30/06/2021	Number	Various	26 new boreholes drilled and equipped by 30/06/2021	New Indicator	10 new boreholes drilled and equipped by 30/09/2020	15 new boreholes drilled and equipped by 31/12/2021	20 new boreholes drilled and equipped by 31/03/2021	26 new boreholes drilled and equipped by 30/06/2021			Water Sanitation & Technical Services Department	CAPEX	Signed progress reports	
BSD09	Ensure provision of descent sanitation infrastructure	Completion of sanitation related projects	15	Number of WWTW constructed at Weenen/Ezizendeni Sanitation by 30/06/2020	Number		One (1) WWTW constructed at Weenen/Ezizendeni Sanitation by 30/06/2021	n/a	n/a	n/a	n/a	One (1) WWTW constructed at Weenen/Ezizendeni Sanitation by 30/06/2021			Water Sanitation & Technical Department		Signed progress report	
BSD10			16	Kilometres of sewer pipe line constructed in Phase 2 of Bergville Sanitation Project by 30/06/2021	Kilometres		Fifty (50) kilometres of pipeline constructed in Phase 2 of Bergville Sanitation Project by 30/06/2021	n/a	Ten (10) kilometres of pipeline constructed in Phase 2 of Bergville Sanitation Project by 30/06/2021	Twenty Five (25) kilometres of pipeline constructed in Phase 2 of Bergville Sanitation Project by 30/06/2021	Forty (40) kilometres of pipeline constructed in Phase 2 of Bergville Sanitation Project by 30/06/2021	Fifty (50) kilometres of pipeline constructed in Phase 2 of Bergville Sanitation Project by 30/06/2021			Water Sanitation & Technical Department		Signed progress reports	
BSD11			17	Number of VIP toilets constructed in District Wide Sanitation project by 30/06/2021	Number	Various	123 VIP toilets constructed in District Wide Sanitation project by 30/06/2021	New Indicator	30 VIP toilets constructed in District Wide Sanitation project by 30/09/2020	60 VIP toilets constructed in District Wide Sanitation project by 31/12/2020	90 VIP toilets constructed in District Wide Sanitation project by 31/03/2021	123 VIP toilets constructed in District Wide Sanitation project by 30/06/2021			Water, Sanitation & Technical Services		Signed progress reports	
BSD12	Ensure compliance and reporting	Monitor and report on water and waste water compliance	18	Number of water treatment plants monitored by 30/06/2021	Number	Various	Forteen (14) water treatment plants monitored by 30/06/2021	Forteen (14) water treatment plants monitored by 30/06/2020	Forteen (14) water treatment plants monitored by 30/09/2020	Forteen (14) water treatment plants monitored by 31/12/2020	Forteen (14) water treatment plants monitored by 31/03/2021	Forteen (14) water treatment plants monitored by 30/06/2021			Municipal Health and Water Service Authority	OPEX	Signed reports	
BSD13			19	Number of waste water treatment works monitored by 30/06/2021	Number	Various	Nine (9) waste water treatment works monitored by 30/06/2021	Nine (9) waste water treatment works monitored by 30/06/2020	Nine (9) waste water treatment works monitored by 30/09/2020	Nine (9) waste water treatment works monitored by 31/12/2020	Nine (9) waste water treatment works monitored by 31/03/2021	Nine (9) waste water treatment works monitored by 30/06/2021			Municipal Health and Water Service Authority	OPEX	Signed reports	
BSD14	To enhance consumer protection with sufficient food control	Monitor food selling outlets compliance	20	Number of food handling premises inspected by 30/06/2021	Number	Various	One Thousand and Eight (1008) food handling premises inspected by 30/06/2021	One Thousand and Eight (1008) food handling premises inspected by 30/06/2020	Two Hundred and Fifty Two (252) formal food handling premises inspected by 30/09/2020	Two Hundred and Fifty Two (252) formal food handling premises inspected by 31/12/2020	Two Hundred and Fifty Two (252) formal food handling premises inspected by 31/03/2021	Two Hundred and Fifty Two (252) formal food handling premises inspected by 30/06/2021			Municipal Health and Water Service Authority	OPEX	Signed reports	
KPA3: LOCAL ECONOMIC DEVELOPMENT																		
IDP / SDBIP NO.	OBJECTIVE	STRATEGIES	KPI No.	INDICATORS	Unit of Measure	Ward No.	ANNUAL TARGET	2019/2020	Q1	Q2	Q3	Q4	Reasons for Variances	Corrective Measures	Responsible Department	Budget	Portfolio of Evidence	
								Baseline										
LED01	To enhancement Uthukela Local Economic Development	LED policy reviewed	21	Date of review and adoption of LED strategy by Council 30/06/2021	Date	District -wide	Review and adoption of LED strategy by Council by 30/06/2021	Review and adoption of LED strategy by Council by 30/06/2020	n/a	n/a	n/a	Review and adoption of LED strategy by Council by 30/06/2021			Social and Economic Services	OPEX	Council Resolution and LED strategy	
LED02	To Increase Job opportunities	Creation of job opportunities	22	Number of EPWP jobs created through LED initiatives, including capital projects, by 30/06/2021	Number	District -wide	1090 of EPWP jobs created through LED initiatives, including capital projects, by 30/06/2021	1053 of EPWP jobs created through LED initiatives, including capital projects, by 30/06/2020	1090 of EPWP jobs created through LED initiatives, including capital projects, by 31/12/2020	1090 of EPWP jobs created through LED initiatives, including capital projects, by 31/03/2021	1090 of EPWP jobs created through LED initiatives, including capital projects, by 30/06/2021	1090 of EPWP jobs created through LED initiatives, including capital projects, by 30/06/2021			Water, Sanitation & Technical Services/Social & Economic Services	EPWP Grant	Signed reports	



LED03	To improve intergovernmental relations	Convene district LED/Tourism Forum meetings	23	Number of functional district LED/Tourism forums 30/06/2021	Number	n/a	One (1) functional district LED/Tourism and planning forum by 30/06/2021	One (1) functional district LED/Tourism and planning forum by 30/06/2020	One (1) functional district LED/Tourism and planning forum by 30/09/2020	One (1) functional district LED/Tourism and planning forum by 31/12/2020	One (1) functional district LED/Tourism and planning forum by 31/03/2021	One (1) functional district LED/Tourism and planning forum by 30/06/2021			Social and Economic Services	OPEX	Signed reports
KPA 4: GOOD GOVERNANCE & PUBLIC PARTICIPATION																	
IDP/SDBP No.	INDICATORS	Unit of Measure	KPI No.	ANNUAL TARGET	Unit of Measure	Ward No.	Annual Target	Q1		Q2	Q3	Q4	Reasons for Variances	Corrective Measures	Responsible Dept	Budget	Portfolio of Evidence
								Baseline									
GGPP01	Ensure effective Audit and Performance Committee Meetings	Convene Audit and Performance Committee Meetings		Number of Audit and Performance Committee Meetings held by 30/06/2021	Number	n/a	4 Audit and Performance Committee Meetings held by 30/06/2021	5 Audit and Performance Committee held by 30/06/2021	1 Audit and Performance Committee Meeting held by 30/09/2020	1 Audit and Performance Committee Meeting held by 31/12/2020	1 Audit and Performance Committee Meeting held by 31/03/2021	1 Audit and Performance Committee Meeting held by 30/06/2021			Office of the MII	OPEX	Minutes of the meeting
GGPP02	Ensure an effective oversight role	Convene MPAC meetings		Number of MPAC meetings held by 30/06/2021	Number	n/a	4 MPAC meetings held by 30/06/2021	4 MPAC meetings held by 30/06/2020	1 MPAC meeting held by 30/09/2020	1 MPAC meeting held by 31/12/2020	1 MPAC meeting held by 31/03/2021	1 MPAC meeting held by 30/06/2021			Office of the MII	OPEX	Minutes of the meeting
GGPP03	Ensure functional risk management	Review and adopt risk management framework	26	Date of review and adoption of risk management framework by Council by 30/06/2021	Date	n/a	Review and adoption of risk management framework by Council by 30/06/2021	Risk management framework reviewed and adopted by Council by 30/06/2020	Review of risk management framework by Council by 30/09/2020	Review of risk management framework by Council by 31/12/2020	Review of risk management framework by Council by 31/03/2021	Review of risk management framework by Council by 30/06/2021			Office of the MII	OPEX	Council resolution and risk management framework
GGPP04	Ensure effective IGR structures	Sitting of IGR structures		Percentage of functional District IGR structures by 30/06/2021	Percentage	n/a	100% of functional District IGR structures by 30/06/2021	New Indicator	100% of functional District IGR structures by 30/09/2020	100% of functional District IGR structures by 31/12/2020	100% of functional District IGR structures by 31/03/2021	100% of functional District IGR structures by 30/06/2021			Office of the MII	OPEX	Minutes of the meeting
GGPP05	Promote the interest of designated groups	Participate in the annual programmes	28	Number of Special Programmes targeting designated groups co-ordinated and participating in within the district by 30/06/2020	Number	All	7 Special Programmes targeting designated groups co-ordinated and participating in within the district by 30/06/2020	7 Special Programmes targeting designated groups co-ordinated and participating in within the district by 30/06/2020	1 Special Programme targeting designated groups co-ordinated and participating in within the district by 30/09/2020	4 Special Programme targeting designated groups co-ordinated and participating in within the district by 31/12/2020	n/a	2 Special Programmes targeting designated groups co-ordinated and participating in within the district by 30/06/2021			Office of the MII	OPEX	Signed Reports
KPS: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT																	
IDP/SDBP No.	INDICATORS	Unit of Measure	KPI No.	ANNUAL TARGET	Unit of Measure	Ward No.	Annual Target	Q1		Q2	Q3	Q4	Reasons for Variances	Corrective Measures	Responsible Dept	Budget	Portfolio of Evidence
								Baseline									
MFVM01	Ensure financial sustainability and viability of the organisation	Maintaining the MiG expenditure target	29	Percentage of MiG Expenditure by 30/06/2021	Percentage	n/a	Hundred (100%) of MiG expenditure by 30/06/2021	Hundred (100%) of MiG expenditure by 30/06/2020	Twenty (20%) of MiG expenditure by 30/09/2020	Forty (40%) of MiG expenditure by 31/12/2020	Seventy (70%) of MiG expenditure by 31/03/2021	Hundred (100%) of MiG expenditure by 30/06/2021			Water, Sanitation & Technical Services	MiG	Grant expenditure report and proof of payments
MFVM02		Spending on the implementation of free basic services	30	Percentage of annual allocation to free basic services spent by 30/06/2021	Percentage	n/a	Hundred (100%) of annual allocation to free basic services spent by 30/06/2021	Hundred (100%) of annual allocation to free basic services spent by 30/06/2020	Twenty Five (25%) of annual allocation to free basic services spent by 30/09/2020	Fifty (50%) of annual allocation to free basic services spent by 31/12/2020	Seventy Five (75%) of annual allocation to free basic services spent by 31/03/2021	Hundred (100%) of annual allocation to free basic services spent by 30/06/2021			Budget & Treasury Office	OPEX	Signed reports
MFVM03		Spending on the implementation of repairs and maintenance	31	Percentage of repairs and maintenance spent by 30/06/2021	Percentage	n/a	Hundred (100%) of repairs and maintenance spent by 30/06/2021	Hundred (100%) of repairs and maintenance spent by 30/06/2020	Twenty Five (25%) of repairs and maintenance spent by 30/09/2020	Fifty (50%) of repairs and maintenance spent by 31/12/2020	Seventy Five (75%) of repairs and maintenance spent by 31/03/2021	Hundred (100%) of repairs and maintenance spent by 30/06/2021			Budget & Treasury Office	OPEX	Signed reports
MFVM04		Maintaining the cost coverage, outstanding services debtors to revenue, and debt coverage ratio	32	Ratio on financial viability in terms of debt coverage by 30/06/2021	Ratio	n/a	1:03	1:03	1:03	1:03	1:03	1:03			Budget & Treasury Office	OPEX	Signed reports
MFVM05			33	Ratio on financial viability in terms of cost coverage by 30/06/2021	Ratio	n/a	1:02	1:02	1:02	1:02	1:02	1:02			Budget & Treasury Office	OPEX	Signed reports
MFVM06			34	Ratio on financial viability in terms of outstanding service debtors to revenue by 30/06/2021	Ratio	n/a	1:01	1:01	1:01	1:01	1:01	1:01			Budget & Treasury Office	OPEX	Signed reports
MFVM07	Ensure the implementation of effective revenue enhancement strategy	Maintaining of collection targets	35	Percentage of revenue collected by 30/06/2021	Percentage	n/a	80% of revenue collected by 30/06/2021	New Indicator	20% of revenue collected by 30/09/2020	40% of revenue collected by 31/12/2020	60% of revenue collected by 31/03/2021	80% of revenue collected by 30/06/2021			Budget & Treasury Office	OPEX	Signed reports
MFVM08	Ensure effective implementation of MSCOA	Convene the MSCOA committee meetings quarterly	36	Number of MSCOA committee meetings convened by 30/06/2021	Number	n/a	Four (4) MSCOA committee meetings convened by 30/06/2021	New Indicator	One (1) MSCOA committee meeting convened by 30/09/2020	One (1) MSCOA committee meeting convened by 31/12/2020	One (1) MSCOA committee meeting convened by 31/03/2021	One (1) MSCOA committee convened meeting by 30/06/2021			Budget & Treasury Office	OPEX	Signed reports
MFVM09	Ensure effective implementation of SCM and compliance	Submission of SCM quarterly reports to Council	37	Number of SCM quarterly reports submitted to Council by 30/06/2021	Number	n/a	Four (4) SCM quarterly reports submitted to Council by 30/06/2021	New Indicator	One (1) SCM quarterly report submitted to Council by 30/09/2020	One (1) quarterly report submitted to Council by 31/12/2020	One (1) quarterly report submitted to Council by 31/03/2021	One (1) quarterly report submitted to Council by 30/06/2021			Budget & Treasury Office	OPEX	Signed reports
MFVM10	Ensure credible, sustainable and sound financial management	Approving budget	38	Date of approval of 2021/21 budget by 31/05/2021	Date	n/a	Approval of 2021/21 budget by 31/05/2021	Approval of 2021/21 budget by 31/05/2020	n/a	n/a	n/a	Approval of 2021/21 budget by 31/05/2021			Budget & Treasury Office	OPEX	Council resolution
MFVM11		Submission of credible Annual Financial Statements	39	Date of submission of credible Annual Financial Statements to the Auditor-General by 31/08/2020	Date	n/a	Submission of credible Annual Financial Statements to the Auditor-General by 31/08/2020	Credible 2016/17 Annual Financial Statements submitted to the Auditor-General by 31/08/2019	Submission of credible Annual Financial Statements to the Auditor-General by 31/08/2020	n/a	n/a	n/a			Budget & Treasury Office	OPEX	Proof of submission and Annual Financial Statements
MFVM12	Ensure the improved audit opinion	Implement an audit action plan	40	Percentage of audit queries raised by the Auditor-General addressed by 30/06/2021	Percentage	n/a	Hundred (100%) of audit queries raised by the Auditor-General addressed by 30/06/2021	Hundred (100%) of audit queries raised by the Auditor-General addressed by 30/06/2020	Hundred (100%) of audit queries raised by the Auditor-General addressed by 30/09/2020	Hundred (100%) of audit queries raised by the Auditor-General addressed by 31/12/2020	Hundred (100%) of audit queries raised by the Auditor-General addressed by 31/03/2021	Hundred (100%) of audit queries raised by the Auditor-General addressed by 30/06/2021			All Departments	OPEX	Audit action plan and dashboard report
KPA 6: CROSS CUTTING ISSUES																	
IDP/SDBP No.	INDICATORS	Unit of Measure	KPI No.	ANNUAL TARGET	Unit of Measure	Ward No.	Annual Target	Q1		Q2	Q3	Q4	Reasons for Variances	Corrective Measures	Responsible Dept	Budget	Portfolio of Evidence
								Baseline									
CCI01	Ensure the implementation of water services by-law	Adopted estates by-law		Number of water services by-law reports to Council by 30/06/2021	Number	All	Two (2) water services by-law report submitted to Council by 30/06/2021	New Indicator	n/a	n/a	One (1) water services by-law report submitted to Council by 31/03/2021	One (1) water services by-law reports submitted to Council by 30/06/2021			Municipal Health and Water Service Authority	OPEX	Signed reports
CCI02	Efficient & Credible Strategic & Spatial Municipal Planning	Revision of a Credible Integrated Development Plan		Date of review and adoption of credible integrated development planning by Council by 30/06/2021	Date	n/a	Review and adoption of credible integrated development planning by Council by 30/06/2021	Credible integrated development planning reviewed and adopted by Council by 30/06/2020	n/a	n/a	n/a	Review and adoption of credible integrated development planning by Council by 30/06/2021			Office of the MII	OPEX	Council resolution and Integrated development plan
CCI03		Improved Spatial Development Framework		Date of review and adoption of district Spatial Development framework by Council by 30/06/2021	Date	n/a	Review and adoption of district Spatial Development framework by Council by 30/06/2021	n/a	n/a	n/a	n/a	Review and adoption of district Spatial Development framework by Council by 30/06/2021			Social and Economic Services	OPEX	Council resolution and Spatial Development framework
CCI04	To insure improved response to Disasters	Establishment of Disaster Management Structures & Systems		Date of review and adoption of Disaster Management Plan by Council by 30/06/2021	Date	All	Date of review and adoption of Disaster Management Plan by Council by 30/06/2021	n/a	n/a	n/a	n/a	Date of review and adoption of Disaster Management Plan by Council by 30/06/2021			Social and Economic Services	OPEX	Council Resolution and Disaster Management Plan

11. WARD (LOCAL) INFORMATION

UTHUKELA DISTRICT			
UMTSHEZI	INDAKA	UKHAHLAMBA	LADYSMITH
I-9	I-10	I-14	I-27
			I-13
			IMBABAZANE

## 12. DETAILED CAPITAL PROJECTS WORKPLAN

Segment Desc	Tabled Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget
DISTRICT WIDE VIP TOILETS	MIG	14,729,000	5,000,000	5,270,000
Kwanobamba / Ezitendeni (WWTW)	MIG	25,000,000	-	-
BERGVILLE SANITATION PROJECT PHASE 2	MIG	24,000,000	22,800,000	34,031,200
EZAKHENI SEWER UPGRADE	MIG	2,500,000	-	-
WACENDRIE PUMP STATION	MIG	5,000,000	-	-
REFURBISHMENT EXISTING ACPIPES "AGEING INFRASTRUCTURE"	MIG	200,000	-	-
BHEKULULU EPANGWENI COMMUNITY WATER SUPPLY (PHASE 5&6/9)	MIG	22,294,220	8,500,000	13,959,000
NTABAMHLOPE CWSS WEMBEZI TO BOGOSCH BULK	MIG	9,000,000	-	-
ROOSBOOM BULK WATER UPGRADE AND RETICULATION	MIG	400,000	-	-
UMTSHI EZI EAST BULK WATER SUPPLY	MIG	4,500,000	3,000,000	3,162,000
EKUVUKENI UPGRADE WTW BULK PIPELINES	MIG	28,000,000	-	-
Weenen Ezitendeni Sanitation-Phase 1B Sewer Reticulation	MIG	15,000,000	17,100,000	28,023,400
Weenen Ezitendeni Sanitation-Construction of WWTW	MIG	-	20,520,000	31,628,080
Kwanobamba-Ezitendeni (Weenen) Water Supply-Weenen and Ezitendeni reticulation	MIG	17,559,780	5,700,000	6,007,800
Kwanobamba-Ezitendeni (Weenen) Water Supply-New abstraction and Bulk pipeline	MIG	-	17,100,000	18,023,400
Fitty Park Umhlumayo Extensions	MIG	850,000	-	-
Ntabamhlophe CWSS-Phase 1/3	MIG	11,000,000	4,000,000	8,585,320
Ntabamhlophe CWSS-Ntabamhlophe Emergency Repairs	MIG	-	19,200,000	30,236,800
Refurbishment and upgrade projects	MIG	-	-	-
Fitty Park Sundays River	MIG	-	-	-
MIGrop slice capacity building	MIG	-	10,000,000	10,540,000
Ekuvukeni Regional Bulk Water Supply-Upgrading Oliphantskoop WTW	MIG	-	5,000,000	5,270,000
Ekuvukeni Regional Bulk Water Supply-Bulk rising main and booster pump station at Zandbuild	MIG	-	20,520,000	31,628,080
District Wide Underground Water Project	MIG	-	20,520,000	31,628,080
TOTAL	MIG	-	5,000,000	5,270,000
		183,960,000	194,737,000	210,274,000
DRIEFONTEIN PHASE 3 (SPICENKOP)				
Emnambithi Bulk Water - Stage 1	RBIG	142,283,000	-	-
- Stage 2	RBIG	-	10,000,000	139,399,000
- Stage 3	RBIG	-	-	-
total		-	10,000,000	139,399,000
Rural Roads	RRAYS	2,488,000	2,636,000	2,787,000
DRILLING AND EQUIPMENT OF BOREHOLES (HAND PUMPS AND PRODUCTI	WSIG	10,000,000	-	-
SPRING PROTECTION DISTRICT WIDE	WSIG	150,000	15,000,000	15,810,000
BERGVILLE WARD 5 SANITATION PROJECT (VIP LATRINES)	WSIG	5,000,000	-	-
WEMBEZI SANITATION UPGRADE	WSIG	200,000	-	-
ROOSBOOM SANITATION PROJECT	WSIG	50,000	-	-
LANGKLOOF WATER TREATMENT WORKS REFURBISHMENT	WSIG	50,000	-	-
BERGVILLE WATER TREATMENT WORKS	WSIG	400,000	-	-
BERGVILLE KHE THANI	WSIG	50,000	-	-
ESTCOURT INDUSTRIAL PIPELINE	WSIG	29,000,000	-	-
WEMBEZI WCDM PHASE 1 RETIC	WSIG	18,000,000	-	-
EZAKHENI WATER SUPPLY SYSTEM UPGRADE	WSIG	50,000	-	-
BHEKULULU/EPHANGWENI COMMUNITY WATER SUP SCH (PHASE 1 & 2)	WSIG	18,000,000	-	-
COLENSO BULK AND RETICULATION UPGRADE	WSIG	50,000	-	-
Moyeni/Zwelisha WTW Mechanical & Electrical upgrade	WSIG	2,000,000	-	-
Escourt Industrial Pipeline Bulk Upgrade	WSIG	3,000,000	3,162,000	3,332,748
Wembezi Bulk & Reticulation Upgrade (WCDM)	WSIG	16,600,000	17,496,400	18,441,206
Reticulation to emnersdale, Ephangwini phase 3	WSIG	39,900,000	42,162,600	34,439,380
Reticulation to emnersdale, Ephangwini phase 4	WSIG	20,000,000	21,080,000	19,218,320
TOTAL	WSIG	13,500,000	14,238,600	16,000,000
		108,000,000	113,940,000	100,000,000

### 13. CONCLUSION

As part of igniting excellence and taking service delivery to a higher level, the departmental performance monitoring will be done through the quarterly departmental SDBIPs which will also be cascaded down to the senior manager's performance agreements. The implementation of sound financial planning and budgeting will ensure sustainable service delivery that would result in growth for the municipality. These budgets and strategies have been developed to ensure that backlogs are addressed and that future financial problems are avoided and timeously corrected. It is also to ensure that projects are adequately funded and that future projects can be realistically planned and budgeted. UThukela District Municipality invites all the Stakeholders, to make this Service Delivery and Budget Implementation Plan (SDBIP) a reality



