

UMKHANDLU WESIFUNDA DISTRIKSMUNISIPALITEIT DISTRICT MUNICIPALITY SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2019/2020

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1. FOREWORD BY HIS WORSHIP THE MAYOR

The purpose of this document is to present UThukela District Municipality Service Delivery and Budget Implementation Plan (SDBIP) for 2019/2020 financial year. The Municipal Finance Management Act (Act 56 of 2003) requires a municipality to develop, implement and monitor the SDBIP.

The SDBIP is a management plan for implanting the IDP through the approved budget, it's a detailed one year plan of a municipality that gives effect to the IDP and the budget of the municipality. It is a commitment document for UThukela District Municipality to meet specific service delivery and budget spending targets.

The targets contained in this document will specify how UThukela District Municipality will implement the objectives set out in the IDP.

In a nutshell the SDBIP will assist the executive, council and the community in their respective oversight responsibility since it serves as an implementation and monitoring tool.

Cllr AS Mazibuko

Her Worship the Mayor

SUBMISSION TO THE EXECUTIVE MAYOR

The top layer service delivery budget implementation plan, indicating how the budget and the strategic objectives of the Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budget and Reporting Regulation for the necessary approval.

SN Kunene

Municipal Manager

Signature:

Date:

SECTION 53 () (C) (II) - APPROVAL BY THE EXECUTIVE MAYOR

The top layer service delivery budget implementation plan is herewith approved in terms of Section 53(1) (c) (ii) of the Municipal Finance Management Act (MFMA), MFMA.

Clir AS Mazibuko

Her Worship Mayor

Signature:

Date:

28/66/2019

06/2019

2. INTRODUCTION BY THE MUNICIPAL MANAGER

The SDBIP is a contract between the Administration, Council and Community where the goals and objectives as set out by the council are quantified and can be implemented by the administration of the municipality. Municipal Managers are encouraged to develop the SDBIP concept further so that it is meaningful and useful to managers.

Whilst the budget sets yearly service delivery and budget targets (revenue and expenditure per vote), it is imperative that in-year mechanisms are able to measure performance and progress on a continuous basis. Hence, the end-of-year targets must be based on quarterly and monthly targets, and the

Municipal manager must ensure that the budget is built around quarterly and monthly information. Being a start-of-year planning and target tool, the

SDBIP gives meaning to both in-year reporting in terms of section 71 (monthly reporting), section 72 (mid-year report) and end-of-year annual reports.

The SDBIP is essentially the management and implementation tool which sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services and the inputs and financial resources to be used. The SDBIP indicates the responsibilities and outputs for each of the senior managers in the top management team, the inputs to be used, and the time deadlines for each output. The SDBIP will therefore determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP should also provide all expenditure information (for capital projects and services) per municipal ward, so that each output can be broken down per ward, where this is possible, to support ward Councilors in service delivery information.

The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible and enables the Council to monitor the performance of the municipality against quarterly targets on service delivery.

Being a management and implementation plan (and not a policy proposal), the SDBIP is not required to be approved by the council. It is however tabled before council and made public for information and for the purpose of monitoring. The SDBIP should be seen as a dynamic document that may (at lower layers of the plan) be continually revised by the municipal manager and other top managers, as actual performance after each month or quarter is taken into account. However, the top-layer of the SDBIP and its targets cannot be revised without notifying the council, and if there is to be changes in service delivery targets

and performance indicators, this must be with the approval of the council, following approval of an adjustments budget (section 54(1) (c) of MFMA). This Council approval is necessary to	
ensure that the Executive Mayor or Municipal Manager do not revise service delivery targets downwards in the event where there is poor performance.	
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3. VISION, MISSION & CORE VALUES

VISION

"A stable, sustainable and prosperous district with committed servants who serve with excellence in governance, service delivery and economic development"

NI22ION

We promote a people-centered environment with emphasis on consultation, integrity, accountability, economy, effectiveness and efficiency

CORE VALUE Solidarity Honesty Ownership CORE VALUES
Professionalism

4. LEGISLATIVE FRAMEWORK

In terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act, Act No 53 of 2003, the Service Delivery Budget and Implementation Plan is defined as a detailed plan approved by the Mayor of a Municipality for implementing the Municipality's delivery of municipal services and its annual budget, and must indicate the following:

- (a) Projections for each month of -
- (i) Revenue to be collected, by source; and
- (ii) Operational and capital expenditure, by vote.
- (b) Service delivery targets and performance indicators for each quarter, and
- (c) Any other matters prescribed.

According to Section 53(c) (ii) of the Municipal Finance Management Act, the Mayor is expected to approve the Service Delivery Budget Implementation Plan within 28 days after the approval of the budget In addition, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the Service Delivery Budget Implementation Plan are made public within 14 days after their approval.

In terms of the provisions of the MFMA the processes for the submission, approval, implementation and revision of the Service Delivery and Budget Implementation Plan (SDBIP) are as follows:

ACTION	LEGISLATION
Municipal Manager submit draft SDBIP to the	Section 69 (3) (a)
Mayor within 14 days after the approval of	
the Budget Section	
Mayor to take all reasonable steps to ensure	53 (1) (c) (ii)
that the Mayor approves the SDBIP within 28	
days after the approval of the budget	
Mayor to take all reasonable steps to ensure	Section 53 (1) (c) (iii)
that the annual performance agreements of	
the Municipal Manger and all Senior	
Managers are linked to the SDBIP and	
Performance Objectives of approved budget.	
Mayor must ensure that the SDBIP be made	Section 53 (3) (a)
public within 14 days after the approval of	
the SDBIP	
Mayor must ensure that the Performance	Section 53 (3) (b)
Agreements of the Municipal Manager and	
Senior Managers are made public within 14	
days after the approval of the SDBIP and	
copies submitted to council and MEC for Local	
Government in the Province	
Municipal Manager to implement the Budget	Section 69 (1) (a)
and to adjust expenditure if revenue is not in	
accordance with the Budget of the SDBIP	
The Municipal Manager to report within 10	Section 71 (1) (g) (ii)
working days of the end of each month to the	
Mayor an explanation of any material	
variance from the SDBIP	

The Municipal Manager, by 25 January, to assess the performance of the municipality for the first half of the year taking into account the service delivery targets and performance indicators set in the SDBIP and submit a report on it to the mayor, the National Treasury and the Provincial Treasury. The report must include recommendations as to whether an adjustment budget is necessary, and is necessary, recommendations of revised projections of income and expenditure.

Section 72

The Mayor must, upon receiving the reports listed in section 71 and 72, check whether the budget is implemented in accordance with the SDBIP and make revisions with council's approval for an adjustment budget and changes to the performance indicators in the budget and SDBIP, issue instructions to the Municipal Manager to ensure the Budget is implemented according to the SDBIP, submit the section 72 report to Council by 31 January of each year and make any revision to the SDBIP public promptly.

Section 54

5. SDBIP CYCLE

Planning

During this phase the SDBIP process plan is developed, to be tabled with the IDP process plan. SDBIP related processes eg. Workshop schedules, distribution of circulars and training workshops are also reviewed during this phase.

Strategizing

During this phase the IDP is reviewed and subsequent SDBIP programs and projects for the next five years based on Local, Provincial and National issues. Previous year's performance and current economic and demographic trends etc.

Tabling

SDBIP is tabled with the draft IDP and budget before Council. Consultation with the community and stakeholders of the IDP on the SDBIP is done through budget hearings and formal local, provincial and National inputs or responses are also considered in developing the final document

Adoption

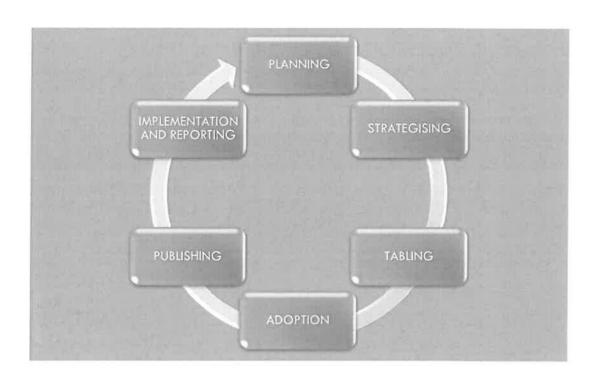
The Mayor approves the SDBIP no later than 28 days after the adoption of the Municipality's budget.

Publishing

The adopted SDBIP is made public and is published in the Municipal website

Implementation, monitoring and reporting

SDBIP projects are implemented and quarterly reporting takes place. Mid-year reporting is done to access performance on the SDBIP, the document is amended, where applicable and adopted by Council.



6. COMPONENTS OF THE SDBIP

- Monthly Projections of Revenue to be collected for each Source
- Monthly Projections of Expenditure and Revenue for each Vote
- Quarterly projections of Service Delivery Targets and Performance Indicators for each Vote
- ♣ Detailed Capital Budget Broken Down by Ward over 3 Years

Monthly Projections of Revenue to be collected for each Source

The failure to collect revenue as budgeted will severely impact on UThukela District Municipality's ability to provide services to the community. The Municipality therefore has to institute measures to achieve its monthly revenue targets for each source. These measures will enable the Municipality to assess its cash flow on a monthly basis with a view to undertaking contingency plans should there be a cash flow shortage or alternatively invest surplus cash. Furthermore, the effectiveness of credit control policies and procedures can be monitored with appropriate action taken if considered necessary.

Monthly Projections of Expenditure and Revenue for each Vote

The monthly projection of revenue and expenditure per vote relate to the cash paid and reconciles with the cash flow statement adopted with the budget. The focus under this component is a monthly projection per vote in addition to projections by source. When reviewing budget projections against actual, it is useful to consider revenue and expenditure per vote in order to gain a more complete picture of budget projections against actuals.

Quarterly Projections of Service Delivery Targets and Performance Indicators for each Vote

This component of the SDBIP requires non-financial measurable performance objectives in the form of service delivery targets and other indicators of performance. The focus is on outputs rather than inputs. Service delivery targets relate to the level and standard of service being provided to the community and include the addressing of backlogs in basic services. The

approach encouraged by National Treasury's MFMA Circular No. 13 is the utilization of scorecards to monitor service delivery.

Detailed Capital Budget over Three Years

Information detailing infrastructural projects containing project description and anticipated capital costs over the three year period. The procurement process is an important component to ensure effective and timely infrastructure / capital service delivery

7. MONTHLY PROJECTIONS OF REVENUE AND EXPENDITURE

7.1REVENUE

The revenue by source, broken down in projected revenue by month, is included below:

Description	Ref	2015/16	20 16/17	2017/18		Current Ye	ar 2018/19			edium Term f nditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Yea +2 2021/22
Revenue By Source											
Property rates	2	-	-	-	-	-	-	_	-	-	-
Service charges - electricity revenue	2	-	-	-	-	-	-	_	-	_	-
Service charges - water revenue	2	133,216	143,171	151,993	260,645	270,645	231,801	231,801	245,710	258,978	272,963
Service charges - sanization revenue	2	16,900	15,327	17,253	31,019	25,019	16,287	16,287	17,281	18,214	19,19
Service charges - refuse revenue	2	-	-	-	-	-	-	-	-	_	-
Rental of facilities and equipment											
hierest earned - external in vestments		11,991	7,189	4,192	6,572	5,928	6,493	6,493	6,283	6,623	6,980
hterest earned - outstanding debtors		20,215	43,648	43,393	50,456	50,456	55,369	55,369	67,008	_	74,440
Dividends received	1	1			1		,				
Fines, penalties and forfeits		3	1		50 1	50	50	50	53	56	59
Licences and permits					1						
Agency services		1									
Transfers and subsidies		322,989	347,535	368,613	405,533	418,073	438,138	438, 138	449,659	476,827	515,509
Other revenue	2	3,567	4,111	12,711	4,098	11,149	11,149	11,149	3,655	3,853	4,061
Gains on disposal of PPE		1	- 1	-	ĺ			·	-		·
lotal Revenue (excluding capital transfers		508,879	560,981	598,154	758,374	781,320	759,286	759,286	789,650	835, 177	893,210
nd contributions)	-				į						

The projected monthly revenue by vote follows:

DC23 Uthukela - Table A3 Budgeted Fina	ıncis	l Performano	e (revenue a	ınd expendit	ure by mun k	cipal vote)				
Vote Description	Ref	2015/16	2016/17	2017/18	Cui	rrent Year 2018	/19		ledium Term F enditure Frame	
R thousand		Audited	Audited	A udited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
IX UIVUSAIIV		Outcome	Outcome	Outcom e	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22
Revenue by Vote	1									
105 - MUNICIPAL MANAGER		48,867	53,055	50,694	62,083	62,083	62,083	67,286	72,952	78,911
200 - CORPORATE SERVICES		-	-	-	_	8,540	8,540	-	-	-
300 - BUDGET AND TREASURY		278,444	288,681	308,889	344,385	700,141	700,141	707,071	753,562	805,144
405 - SOCIAL SERVICES(PLANNING&ECONO)	AIC C	250	1,239	1,451	300	4,300	4,300	550	550	600
408 - WSA& HEALTH SERVICES		-	-	-	50	50	50	53	56	60
500 - 500 - WATER, SANITATION AND TECHN	CAL	426,660	492,091	538,079	759,360	351,201	290,034	311,627	450,863	713,215
Total Revenue by Vote	2	754,221	835,066	899,113	1,166,178	1,126,315	1,065,148	1,086,587	1,277,983	1,597,929

The projected monthly revenue in terms of standard classifications follows:

Functional Classification Description	Ref	2015/16	2016/17	2017/18	Си	rrent Year 2018	/19		ledium Term R Inditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Yea +2 2021/22
Revenue - Functional	\neg					·				
Governance and administration		327,311	341,736	359,582	406,468	770,764	770,764	774,357	826,514	884,05
Executive and council		48,867	53,055	50,694	62,083	62,083	62,083	67,286	72,952	78,91
Finance and administration		278,444	288,681	308,889	344,385	708,681	708,681	707,071	753,562	805,14
Internal audit		- 1	- 1	- 1	- 8	-	-	-	-	-
Community and public safety		- 1	- 1	i - I	50	50	50	53	56	6
Community and social services		- 1	- 1	-	-	-	-	-	-	-
Sport and recreation	1 1	- 1	- 9	-	-	- 1	-	-	-	_
Public safety	1 1	- 1	- 1	-	- [-	-	-	-	-
Housing		- 1	- 1	-	-	-	-	-	-	_
Health		- 1	- 1	-	50	50	50	53	56	61
Economic and environmental services		250	1,239	1,451	300	4,300	4,300	550	550	60
Planning and development		250	1,239	1,451	300	4,300	4,300	550	550	60
Road transport		-	- 1	-	-	- 1	-	_	-	_
Environmental protection		-	- 1	-	-	-	-	- 1	-	_
Trading services		426,660	492,091	538,079	759,360	351,201	290,034	311,627	450,863	713,21
Energy sources		- 1	- 1	-	- [- 1	-	_	~	_
Water management		409,760	479,278	520,827	728,340	351,201	290,034	311,627	450,863	713,218
Waste water management		16,900	12,813	17,253	31,019	- 1	1		_	`-
Waste management		- 1	-	-	-	- {	-	_	-	_
Other	4	- 1	-		-	- 11		_		-
Total Revenue - Functional	2	754,221	835,066	899,113	1,166,178	1,126,315	1,065,148	1,086,587	1,277,983	1,597,929
Expenditure - Functional										
Governance and administration		313,751	293,946	314,522	388,824	365,575	365,575	379,809	401,470	423,488
Executive and council		67,845	53,055	56,769	63,551	60,855	60,855	56,978	60,634	64,080
Finance and administration	1 1	245,906	240,891	257,753	325,273	304,721	304,721	322,831	340,836	359,408
Internal audit		-	- 1	-	_ [_	_	_	-	_
Community and public safety	1 1	18.714	21,201	22,685	24,993	24,898	24,898	24,597	26,205	27,620
Community and social services		-	- 1	· - I		- 1				
Sport and recreation		-	- 1	-		- 1	_	_ [_	_
Public safety		-	- 1	- 1	_ [- 3	_	_	_ 1	_
Housing		- 1	- 1	_	_	- 1	_	_	- 1	_
Health		18,714	21,201	22,685	24,993	24.898	24,898	24,597	26,205	27.620
Economic and environmental services		30,513	23,765	25,429	22,932	24,407	24,407	22,995	24,468	25,810
Planning and development		30,513	23,765	25,429	22,932	24,407	24,407	22,995	24,468	25,810
Road transport		_	-	_		_			-,.00	20,010
Environmental protection	1 1	_	- 1	_	-	_ 1	_	_ [_	_
Trading services		333,329	442,391	330,292	283,360	302,663	322,727	247,942	252,210	265,494
Energy sources		_	- 1	-	_	_				
Water management		332,686	440,575	328,349	282,244	302,663	322,727	247,942	252,210	265,494
Waste water management		643	1,816	1,943	1,116	-				_00,707
Waste management		_	- 1	-	- 1	_	_	_	_ [_
Other	4	-	-	_	_			_		_
otal Expenditure - Functional	3	696,307	781,303	692,928	720,109	717,544	737,608	675,342	704,354	742,412
urplus/(Deficit) for the year	1	57,913	53,762	206,185	446,069	408,771	327,540	411,245	573,630	855,517

7.2 EXPENDITURE

The monthly projections for operational expenditure by type follows:

Description	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19			ledium Term R Inditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Expenditure By Type											
Employee related costs	2	199,310	218,668	253,203	271,837	271,837	271,837	271,837	291,843	307,603	324,214
Remuneration of councillors		6,381	5,483	6,547	8,156	7,456	7,456	7,456	7,956	8,385	8,838
Debt impairment	3	57,975	94,881	109,459	136,628	136,628	136,628	136,628	168,789	177,904	187,510
Depreciation & asset impairment	2	49,197	62,577	68,222	86,634	64,000	64,000	64,000	58,644	61,811	65,149
Finance charges		1,125	2,555	2,789	561	949	949	949		0	
Bulk purchases	2	7,698	8,439	3,440	6,586	4,000	4,000	4,000	4,208	4,435	4,675
Other materials	8	37,829	35,636	31,912	16,023	14,384	14,384	14,384	8,950	9,434	9,943
Contracted services	1 1	68,623	120,136	88,701	117,869	139,420	159,148	159,148	59,926	55,705	58,736
Transfers and subsidies		60,635	4,776	1,919	1,000	450	450	450	-	-	_
Other expenditure	4, 5	210,302	222,947	122,853	74,815	77,720	78,056	78,056	75,026	79,077	83,347
Loss on disposal of PPE	1.1	1,232	5,205	3,884							.,
Total Expenditure		700,307	781,304	692,928	720,109	716,844	736,908	736,908	675,342	704.354	742,412

The monthly projections for operational expenditure by vote is included below:

Vote Description	Ref	2015/16	2016/17	2017/18	Cur	rent Year 2018	/19		ledium Term R Inditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
n tilousullu		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22
Expenditure by Vote to be appropriated	1									
105 - MUNICIPAL MANAGER		67,845	53,055	56,769	63,551	60,855	60,855	56,978	60,634	64,080
200 - CORPORATE SERVICES		63,655	53,112	56,830	48,051	51,712	51,712	43,073	45,748	48,218
300 - BUDGET AND TREASURY		182,251	187,779	200,924	277,222	253,009	253,009	279,758	295,088	311,190
405 - SOCIAL SERVICES(PLANNING&ECONOMI	C D	30,513	23,765	25,429	22,932	24,407	24,407	22,995	24,468	25,810
408 - WSA& HEALTH SERVICES		18,714	21,201	22,685	24,993	24,898	24,898	24,597	26,205	27,620
500 - 500 - WATER, SANITATION AND TECHNIC	AL	337,329	442,392	330,293	283,360	332,437	313,368	247,942	252,210	265,494
Total Expenditure by Vote	2	700,307	781,304	692,928	720,109	747,318	728,250	675,342	704,354	742,412
Surplus/(Deficit) for the year	2	53,913	53,762	206,185	446,069	378,997	336,899	411,245	573,630	855,517

The projected monthly expenditure in terms of standard classifications follows:

Colcome Octoone Dutcome Dutc	Functional Classification Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	1/19		ledium Term F nditure Frame	
Membring governance and administration	thousand	1							-	-	Budget Yes +2 2021/22
Fixed-and Council Missing and Council Missing and Council Missing and Council Missing and Missing Missin											
Mayor and Council Micropial Manager and Colored Executive Finance and infinistation Activation And Congrade Support Assert Management Assert Management Human Executors Human Executors Human Executors Human Executors Supply Chain Management Laboratory Survices Supply Chain Management Laboratory Survices Supply Chain Management Human Executors Supply Chain Management Human Executors Human Survices Supply Chain Management Human Executors Supply											423,48
### Branch and Ambritation			67,840	55,000	55,769						64,08
Finance and stiministriston Administration and Corporate Support Asses Management Finance Fina			67.945	E2 055	EC 700						13,64
Administrative and Corporale Support Asset Management Finance Fine Management Fine Management Human Resources Fine Management Human Resources Risk Management Human Resources Supply Chair Management Human Resources Supply Chair Management Such Corporal Resources Supply Chair Management Valuation Survices Supply Chair Management Valuation Survices Supply Chair Management Such Corporal Survices Supply Chair Management Laboratory Parkets Supply Chair Management Laboratory Parkets Foot Corporal Health Survices Foot Conford Foot Conf											50,44
Asset Management Firstnere Field Management Firstnere Field Management Human Resources Information Technology Human Resources Information Finding Supply Christia Management Violation Survice Historia and Ambulance Health Sanderes Laboratory Services Frood Control Health Surveillance and Prevention of Communicable Vector Control Health Surveillance and Health Surveillance Vector Control Health Surveillance Vector Contro											359,40 48,21
First Management Human Resources Information Technology Lagal Startices Markeling, Calcitimer Relations, Publicity and Medie Co- Brick Management Sanctify Chair Management Sanctify Chair Management Sanctify Startices Supply Chair Management Valuation Startices Supply Chair Management Sanctify Startices Supply Chair Management Valuation Startices Information Function Community and public safety Information Function Community and public safety Information Function Information Function Media Startices Media Startices Media Startices Media Startices Media Startices Media Startices Information And Andreade Information And Informa			00,000	55,112	50,050	40,031	31,712	31,712	45,075	45,746	40,21
Flavor Management Human Resources Information Technology Legal Services Marketing, Customer Relations, Publicity and Madia Co- Properly Services Marketing, Customer Relations, Publicity and Madia Co- Risk Menagement Valuation Services Prismal audi Governance Function Consuming and public safety 18,714 21,281 22,485 24,890 24,890 24,890 24,890 24,890 24,890 24,890 24,890 24,890 24,597 25,205 21 Laboratory Services Fund Control Health Services Fund Control Control Control Health Services Fund Control Healt	-	1	182 251	187 779	200 024	277 222	2E3 000	253 000	270 750	one noo	311,19
Haman Resources Information Technology Legal Survices Markeling Customer Relations, Publicity and Media Co- Proporty Services Susply Chair Management Security Services Susply Chair Management Valuation Service Governance Function Community and public safety 18,714 21,281 22,885 24,993 24,698 24,597 56,295 27 18,714 21,281 22,885 24,993 24,698 24,597 56,295 27 18,714 21,281 22,885 24,993 24,698 24,597 56,295 27 18,714 21,281 22,885 24,993 24,698 24,597 56,295 27 18,714 21,281 22,885 24,993 24,598 24,597 56,295 27 25,705 24,495 24,597 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705 26,705			102,201	101,170	200,024	217,222	200,000	200,000	2/3,/30	250,000	311,18
Information Technology Lagal Services Marketing, Customer Relations, Publicity and Media Co- Properly Services Risk Management Socurity Services Supply Chain Management Valuation Survices Histol Sault Valuation Survices Histol Survices Laboratory Saultone Health Survices Hough Survices Food Control Health Survices Vector Control Chemical Saulty Estenancia and environmental survices Food Control Health Survices Food Control Billiowaris Corporate Wilds Strategic Planning (IDPs, LEDs) Control City Improvement District Development Flaining Economic Development Flaining Economic Development Flaining Food Vector Control Survices Support to Local Manicipalities Food Vector Control Survices Food Vector Flaining services Food Control Survices Food Control Flaining Survices Food Control Survices Food Control Flaining Food Food Food Manicipalities Food Vector Flaining Survices Food Control Food Food Manicipalities Food Control Flaining Food Food Food Manicipalities Food Food Ma			11 (1								1
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Lab contary Services Food Candral Health Surveillance and Prevention of Communicable Vector Cortical Health Surveillance and Prevention of Communicable Vector Cortical Health Surveillance and Prevention of Communicable Vector Cortical Remains and evelopment Bill loans's Corporate Wide Strategic Planning (IDPs, LEDs) Certral City Improvement District Development Facilitation Economic Development District Development Facilitation Economic Development Planning Support to Loan Municipalities Regional Flanning and Development Town Planning, Building Regulations and Enforcement, and Productal Flanning Support to Load Municipalities Road transport Public Transport Read and Traffic Regulation Reads Taxi Ranks Environmental protection Indigenous Forests Nature Conservation Production Soil Conservation Traffing services Indigenous Forests Nature Conservation Traffic Regulation Indigenous Forests Nature Conservation Indigenous Forests Nature Conservation Indigenous Forests Indigenous Forests Indigenous Forests Indigenous Forests Indigenous Forests Indigenous Forests Indig			18.714	21,201	22,585	24.993	24.898	24 898	24 597	26 205	27,62
Food Confrol Health Surveillance and Prevention of Communicable Vector Control Chemical Saleity		1 1	10,111	21,251	LLIGOU	2 1,555	2.,500	21,000	24,007	20,200	21,02
Health Surveillance and Prevention of Communicable			-	- 1			1		1		
Vector Control Chemical Saleiny Economic and audinomental services 30,513 23,745 25,428 22,932 24,407 24,407 22,965 24,468 28 28 28 28 28 28 28	•	1 1	1				-		li i		
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Planing and development		\neg	30,513	23,765	25,429	22,932	24,407	24,407	22,995	24,468	25,810
Billiboards	Planning and development	1 1	30,513	23,765	25,429	22,932	24,407	24,407	22,995		25,810
Central City Improvement District Development Facilitation Economic Development Facilitation 30,513 23,765 25,429 22,932 24,407 24,407 22,995 24,468 25,466 26,467 26,407 24,407 22,995 24,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 26,468 2	Billboards								ly y		
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Town Planning, Building Regulations and Enforcement, and Project Management Unit Provincial Planning Support to Local Municipalities Road transport Public Transport Road and Traffic Regulation Reads Taxi Ranks Environmental protection Roads Sax Taxi Ranks Environmental protection Indigenous Forests Nature Conservation Public Conservation Public Conservation Soil Conservation Soil Conservation Soil Conservation Soil Conservation Street Lighting and Signal Systems Nonelectric Energy Water management Sax, 886 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment 342,040,040,040,040,040,040,040,040,040,0	Economic Development/Planning	1 1	30,513	23,765	25,429	22,932	24,407	24,407	22,995	24,468	25,81
Project Management Unit Provincial Planning Support to Local Municipalities Road transport Public Transport Road and Traffic Regulation Roads Taxi Ranks Environmental protection Biodiversity and Landscape Coastal Protection Indigenous Forests Nature Conservation Pollution Control Soil Conservation Trading services Energy sources Electricity Street Lighting and Signal Systems Nonelectric Energy Walse management Water Distribution Water Treatment Water Distribution Water Storage Wasle water management Public Toilets Severage 643 1,816 1,943 1,116	Regional Planning and Development								ĺ	alan,	
Provincial Planning Support to Local Municipalities Road transport Public Transport Road and Traffic Regulation Roads Road and Traffic Regulation Roads Roads Taxii Ranks Environmental protection Roads Roa	Town Planning, Building Regulations and Enforcement, and						1			***	
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Roads	Public Transport										
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Pollution Control Soil Conservation Trading services Energy sources Electricity Street Lighting and Signal Systems Nonelectric Energy Water management Water Treatment Water Distribution Water Storage Wasse water management Public Toilets Sewerage 5333,329 442,351 330,252 283,860 302,663 322,727 247,942 252,210 265, 265, 265, 265, 267, 267, 267, 267, 267, 267, 267, 267	indigenous Forests	1 1		- 1					ę		
Soil Conservation Trading services Energy sources Electricity Street Lighting and Signal Systems Nonelectric Energy Waler management Water Distribution Water Storage Wasle water management Fublic Toilets Sewerage \$333,329 442,351 330,252 283,360 302,663 322,727 247,942 252,210 285, \$333,329 442,351 330,252 283,360 302,663 322,727 247,942 252,210 285, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, \$440,575 328,349 282,244 302,663 322,727 247,942 252	Nature Conservation	1 1						- 1	5	4	
Trading services 333,329 442,391 330,292 283,360 302,683 322,727 247,942 252,210 285, 285, 285, 285, 285, 285, 285, 285,	Pollution Control	1 1		- 1						- 1	
Energy sources	Soil Conservation	1 1	and the second								
Electricity Street Lighting and Signal Systems Nonelectric Energy Water management Water Treatment Water Distribution Water Storage Wasle water management ### Additional Control of the	*	1 I	333,329	442,391	330,292	283,360	302,663	322,727	247,942	252,210	265,494
Street Lighting and Signal Systems			- 1	-	-	- 1	-	-	-	- 1	-
Nonelectric Energy Water management 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Storage Waste water management 643 1,816 1,943 1,116 Public Toilets Sewerage 643 1,816 1,943 1,116											
Water management 332,866 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, 250 Water Treatment Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, 250 Waster Storage Waster management 643 1,816 1,943 1,116 - - - - Public Toilets Sewerage 643 1,816 1,943 1,116 - - - -									i		
Water Treatment 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Water Storage Wasle water management 643 1,816 1,943 1,116 — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — —		1 4									
Water Distribution 332,686 440,575 328,349 282,244 302,663 322,727 247,942 252,210 265, Wasle water management 643 1,816 1,943 1,116 — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — —			332,686	440,575	328,349	282,244	302,663	322,727	247,942	252,210	265,494
Water Storage Wasle water management 643 1,816 1,943 1,116 — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — —							1				
Waste water management 643 1,816 1,943 1,116		\prod	332,686	440,575	328,349	282,244	302,663	322,727	247 942	252,210	265,494
Public Toilets 643 1,816 1,943 1,116											
Sewerage 643 1,816 1,943 1,116		1 1	643	1,816	1,943	1,116	-	-	-	-	-
		1 1									
al Expenditure - Functional 3 696,307 781,303 692,928 720,109 717,544 737,608 675,342 704.354 742.											-
rplus/(Deficit) for the year 57,913 53,762 206,165 446,069 408,771 327,540 411,245 573,630 855.		3	696,307					737,608	675,342	704,354	742,412

8. MONTHLY PROJECTIONS OF CAPITAL EXPENDITURE FOR EACH VOTE

The monthly projections in terms of standard classification for capital expenditure follow:

Vote Description	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19		1	Medium Term F enditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure - Vote											
Single-year expenditure to be appropriated	2										
105 - MUNICIPAL MANAGER	1	31	740	119	- 1	_	_	_	_	_	
200 - CORPORATE SERVICES		124	1,386	10,156	- 1	150	150	150	_	1	_
300 - BUDGET AND TREASURY		19	225		27	10	10	10	_		_
405 - SOCIAL SERVICES(PLANNING&ECONON	IIC D	135	38	741	9.1	2	22	_	_	=	-
408 - WSA& HEALTH SERVICES		718	93	- 1	- 1	-	- 1	_	-	_	-
500 - 500 - WATER, SANITATION AND TECHN	CAL	178,402	238,478	249,447	407,804	314,521	314,521	314,521	296,937	442,806	704,719
Vote 7 - [NAME OF VOTE 7]	1	- 1	_	_	- 1				_	_	_
Vote 8 - [NAME OF VOTE 8]		- 1	- 1	- 1	- 1	-	-	-	-		-
Vote 9 - [NAME OF VOTE 9]		-	- 1	F - I	- 1	-	- 1	_	_		_
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	(_	_	_	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	- 1	-	- 1	_	_	_	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	_	_	_	_		_
Vote 13 - [NAME OF VOTE 13]		-	- 1	- 1	- 1	-	- 1	-	_	ll -1	_
Vote 14 - [NAME OF VOTE 14]		- 1	- 1	- 1	- 1	- 1	- 1	_	_	_ 1	_
Vote 15 - [NAME OF VOTE 15]	1 1										-
Capital single-year expenditure sub-total		179,429	240,960	260,463	407,831	314,681	314,681	314,681	296,937	442,806	704,719
Total Capital Expenditure - Vote		179,429	240,960	260,463	407,831	314,681	314,681	314,681	296,937	442,806	704,719
Capital Expenditure - Functional		i									
Governance and administration		50	965	119	27	160	160	160		_	_
Executive and council		31	740	119				100			_
Finance and administration	-	19	225		27	160	160	160			
Internal audit	1			- 1	- 1						
Community and public safety		217	1,386	10,156	- 1	- 1	_	_	_	_ :	_
Community and social services		124	1,386	10,156							
Sport and recreation				,	- 1						
Public safety	1			I							
Housing				- 1		11			1		
Health		93							r ii		
Economic and environmental services		135	38	741	-	- 1	-	_	_	_	_
Planning and development		135	38	741	- 1	- 1					
Road transport	1		-			- 1				V	
Environmental protection											
Trading services		178,402	238,478	249,447	407,804	314,521	314,521	314,521	296,937	442,806	704,719
Energy sources		,		,	,		- 1,1,2	0.1,02.	200,000	112,000	754,710
Water management	- 1	178,402	238,478	249,447	407,804	314,521	314,521	314,521	296,937	442,806	704,719
Waste water management	1	,					,	01.,021	200,000	442,500	, , , , ,
Waste management	1	- 1					1				
Other											
Total Capital Expenditure - Functional	3	178,804	240,867	260,463	407,831	314,681	314,681	314,681	296,937	442,806	704,719
Funded by:									_,,,,,,,		,,,,
		177 DE4	220 470	284 924	407 504	305,521	205 504	207 704	200 007	440.000	701 57
National Government Provincial Government		177,951	238,478	241,831	407,804	9,000	305,521 9.000	305,521	296,937	442,806	704,719
						9,000	9,000	9,000			
District Municipality											
Other transfers and grants	, -	477.054	220 470	244 024	407.004	244 504	244 504	044.554		440.400	704 744
Transfers recognised - capital	4	177,951	238,478	241,831	407,804	314,521	314,521	314,521	296,937	442,806	704,719
Borrowing	6										
Internally generated funds	_	853	2,389	18,633	27	160	160	160			
Total Capital Funding	7	178,804	240,867	260,463	407,831	314,681	314,681	314,681	295,937	442,806	704,719

9. CASH FLOWS

The monthly projected cash flow (reconciliation between cash receipts by source and cash payments by type) is indicated below. The SDBIP information on revenue and expenditure will be monitored and reported on monthly basis in terms of section 71 of the MFMA.

Description	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19			ledium Term R enditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Yea +2 2021/22
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts		1		1							
Property rates									_	_	_
Service charges		168,423	81,362	104,940	131,249	128,403	128,403	128,403	105,737	111,446	117,464
Ofher revenue			1,727	3,751	4,148	11,199	11,199	11,199	3,708	3,909	4,120
Gov emment - operating	11	322,989	374,313	365,369	405,533	418,073	418.073	418.073	449,659	476,827	515,509
Gov emment - capital	1	245,342	300,862	297,715	407,804	314,521	314,521	314,521	296,937	442,806	704,719
Interest		11,991	7,189	4,192	6,572	5,928	5,928	5,928	6,283	6,623	6,980
Div idends			,	,	-,	.,	-,	0,020	- 0,200	0,020	0,000
Payments										_	
Suppliers and employees		(614,767)	(535,859)	(494,125)	(495,286)	(514,817)	(514,817)	(514,817)	(447,909)	(472,096)	(497,589)
Finance charges		(1,125)	(2,555)	(2,789)	(561)	(949)	(949)	(949)	(447,303)	(412,030)	(431,303
Transfers and Grants	11	(1,120)	(2,000)	(2,700)	(1,000)	(450)	(450)	(450)	_	_	
NET CASH FROM/(USED) OPERATING ACTIVIT	-	132,854	227,040	279,053	458,459	361,907	361,907	361,907	414,415	569,515	851,203
	1	102,004	227,070	210,000	430,433	301,301	301,307	201,201	414,413	303,313	031,203
CASH FLOWS FROM INVESTING ACTIVITIES					1						
Receipts	1	44			Į		- 1				
Proceeds on disposal of PPE	1 1	44			j				-	-	-
Decrease (Increase) in non-current debtors	1								- 1	-	-
Decrease (increase) other non-current receivable	S			- 1	ļ				- 1	-	-
Decrease (increase) in non-current investments	1				1				- 1	-	-
Payments		- 1									
Capital assets		(251,029)	(259, 209)	(295, 237)	(407,831)	(314,681)	(296,519)	(296,519)	(296,937)	(442,806)	(704,719)
NET CASH FROM/(USED) INVESTING ACTIVITIE	S	(250,985)	(259,209)	(295,237)	(407,831)	(314,681)	(296,519)	(296,519)	(296,937)	(442,806)	(704,719)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts		1	- 1	- 1							
Short term loans									_	_	_
Borrowing long term/refinancing		8,602		14,768					_	- 1	_
Increase (decrease) in consumer deposits		1,412	1,696	1,454	1,765	1,765	1,765	1,765	1,541	1,624	1,712
Payments						,	7.1	.,	.,	.,,,,	.,,,,_
Repay ment of borrowing		(255)	(245)	(25)		(46, 381)	(46, 381)	(46, 381)	_	_ 18	_
NET CASH FROM/(USED) FINANCING ACTIVITI	ES	9,760	1,451	16,197	1,765	(44,616)	(44,616)	(44,616)	1,541	1,624	1,712
VET INCREASE/ (DECREASE) IN CASH HELD		(108, 372)	(30,718)	13	52,393	2,610	Well worker reasons can				
Cash/cash equivalents at the year begin:	2	, , ,					20,773	20,773	119,019	128,333	148,196
	2	145,088	36,716 5,998	5,998	(51,144)	6,011	6,011	6,011	26,783	145,803	274,135
Cash/cash equivalents at the year end:	2	36,716	2,396	6,D11	1,249	8,621	26,783	26,783	145,803	274,135	422,331
		D:-4-401	#in in##!								
Local/District municipalities to include transfers to Cook againstants includes investments with mot											
2. Cash equivalents includes investments with mat	unues	or a months or	less								
3. The MTREF is populated directly from SA30.		740 700	705 454	775 007	055 000	070 400	070 400	ATA 400	200 000	4.644.547	
Total receipts		748,789	765,454	775,967	955,306	878,123	878,123	878,123	862,324	1,041,611	1,348,793
Total pay ments		(866,920)	(797,622)	(792,151)	(904,678)	(830,897)	(812,735)	(812,735)	(744,846)	(914,902)	(1,202,309)
N. Harris de la companya de la compa		(118,131)	(32,169)	(16, 184)	50,628	47,226	65,389	65,389	117,478	126,709	146,484
Borrowings & investments & c.deposits		10,015	1,696	16,222	1,765	1,765	1,765	1,765	1,541	1,624	1,712
Repay ment of borrowing		(255)	(245)	(25)	_	(46,381)	(46, 381)	(46, 381)	-	-	-
		(108,372)	(30,718)	13	52,393	2,610	20,773	20,773	119,019	128,333	148,196
			-		(0)	_	_	_		_	_

10. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS 2019/2020

The quarterly targets and quarterly projections of expenditure schedule is attached as **annexure** A to the SDBIP

11. WARD (LOCAL) INFORMATION

MTSHEZI INDAKA	UKHAHLAMBA	LADYSMITH	IMBABAZANE